

The ULVAC Group contributes
to the development of science and industries
with its proprietary cutting-edge technologies.
We believe that fulfilling this mission
is the best way for the ULVAC Group
to provide a benefit to society.



Dr. Kyuzo Nakamura, Chairman

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Also, we seek to respond to the needs of solar cell manufacturers in Southeast Asia, the Middle East, India and other parts of the world.

In addition, we are developing energy devices such as hybrid car motors and batteries, as well as light-emitting diodes (LEDs), which are expected to find broader application in household lights. We will continue our research and development work with a focus on the areas of energy and the environment.

The issues of equipment of the ULVAC Group are resource and energy conservation.

— **What are your thoughts regarding CO₂ reduction in the manufacturing phase?**

In our production equipment, we use 6,000 to 10,000 tons of thick stainless steel plates each year. This accounts for about 10% of the stainless steel plates manufactured in Japan. Equipment that uses a large volume of stainless steel places a significant burden on the environment. Given this, we need to develop resource- and energy-conserving equipment that structurally reduces material and electricity consumption, while maintaining designed strength. Bearing in mind the fact that the emissions trading system is likely to be introduced for the industrial sector, we will actively develop equipment that offers excellent quality, cost performance and productivity, as well as environmental performance.

Toward the global development of ULVAC solutions

— **What kind of organization do you aim to develop, in view of Group management?**

The ULVAC Group comprises ULVAC and about 60 domestic and overseas Group companies. We will proceed with business reorganization and restructuring in fiscal 2008 to

strengthen the ties between Group companies. As part of these structural reforms we will promote internal control, which has been an issue. We will then set up an organization control to offer comprehensive ULVAC Solutions that are backed up by the synergies effects attained by the Group.

— **Please share your thoughts on future global business development.**

In order to achieve continued growth in the future, we will develop our business globally, especially in Asia, the Middle East, and India. When we engage in worldwide operations, we should promote the 'open and dynamic' ideas that form part of our corporate spirit, while ensuring that due respect is accorded to the culture and climate of the region and country. This would ensure that ULVAC Solutions become more closely connected with customers and regional communities. While maintaining an awareness of our responsibilities as a global company, we will continue offering products and services of an even higher quality, taking the environment into account.



We will supply equipment
that is not only outstanding in terms of quality,
cost performance and productivity,
but that also achieves a high standard of environmental performance.

Hidenori Suwa,
President and CEO

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Interview with President Suwa

Environmental contribution with solar cells that make use of proprietary technologies of the ULVAC Group

— **Please describe the basic principle behind the CSR management of the ULVAC Group.**

The corporate philosophy of ULVAC Group is to contribute to the evolution of industries and science with its proprietary cutting-edge technologies. The basic principle behind our CSR activities is to enhance our corporate value based on our philosophy, thereby benefiting our customers, shareholders, society, employees and various other stakeholders.

— **With growing interest in global environmental issues, how do you plan to develop the businesses?**

The ULVAC Group has carried out fundamental research into solar cells since its early years, and began offering its production equipment from the early 1980s, mainly to customers in Japan. In recent years, the solar energy business has expanded rapidly in Europe as a result of various government initiatives. Given the circumstances, we have developed an integrated production line for TFSCs that applies our vacuum technology, in the hope of meeting the demand of expanding solar energy use.